# Cartagena Profile



# Cartagena at a Glance

Cartagena de Indias, the so-called Heroic City, is located in Colombia's northernmost region, along its Caribbean coast, declared by UNESCO as a World Heritage Site in 1984. Founded in 1533, Cartagena has a long and rich history, serving as a home to viceroys and other nobility and as a nexus of political and economic activity. Today, it is the fifth-largest city in Colombia, totaling around 1,239,430 inhabitants. Its expanding economy is growing at one of the fastest rates in the country. The five most important sectors for the region include: Petrochemicals, Plastics, Tourism (including meetings, incentives, conferences, and events), Industrial Maintenance, and International Trade Logistics that comes with being a major port city overlooking the Caribbean.

Cartagena is the capital of the State of Bolívar and the largest industrial city with the most robust economy among all of the departments that make up Colombia's Caribbean coast. The city is a major petrochemical industrial cluster based in the Mamonal industrial area with a modern refinery at its center.

In 2020, about 2,200 new businesses were registered with the Chamber of Commerce, an increase of 7 percent compared to the previous year. Including these new businesses, there are 36,700 companies in the city. Cartagena falls into the "upper middle income" category, with a Gross Domestic Product (GDP) per capita of USD 7,780.

### Why Cartagena?

As the country's fourth national industrial center and the first industrialized city overlooking the Caribbean coast, Cartagena's central location makes it an ideal center for international trade. It enjoys a privileged geostrategic position in front of the Caribbean Sea, one of its main competitive advantages being considered by experts as "the best corner of America". The city is a short 40 minute flight to Panamá, and a 4.5 hour flight from New York. The port is approximately 2.5 days away by sea from Florida and five days away from the U.S. East Coast.

The city is the nation's largest producer of industrial chemical products. Cartagena's world-class Reficar refinery has a processing capacity of up to 165,000 barrels of oil

per day (including heavy and sour crude slates of API 20) with several treatment processes that include hydrocrackers, hydrotreaters, catalytic reformers, and petrochemical coke systems that produce high-value ultra-low sulfur fuels, and petrochemical raw materials (ethylene/vinyl/styrene and olefins).

On the other hand, Cartagena is the headquarters of the national shipyard and one of the most modern refineries in Latin America. All this is complemented by its greatest asset, a trained and certified workforce that is focused on different areas of manufacturing. Among other attributes, it has several training centers and 11 highquality universities, places where qualified labor is prepared, ranging from technicians to bilingual university students, among other higher studies.

The Port of Cartagena is the fourth-largest in all of Latin America, and the bay has a depth of 20.5 meters, capable of receiving new Panamax ships and Post-Panamax cargo ships. It is the hub for 93 percent of the country's shipborne cargo, more than 60% of the containerized foreign trade cargo in the country, more than 50% of foreign trade procedures, and the city boasts a variety of free zones, or areas with specific customs and tax regulations to promote business, in addition to industrial parks and storage infrastructure.

Cartagena is the city on the Caribbean coast with the greatest air connectivity, it also has multimodal connectivity. Regarding the maritime connection, the Port of Cartagena has direct access to 18 ports on the East and West Coast of the United States. Cartagena is the hub of shipping lines in the Caribbean where Hamburg Sud, Mersk and Hapag - Lloyd are located, ensuring the best times and costs for your company to access international markets.

#### **Current Market Outlook**

Over the last five years, Cartagena has had the greatest industrial investment of all the cities in Colombia. The Mamonal industrial sector contributes 5 percent to the national GDP and 15 percent to the nation's manufacturing exports.

According to the Top Large American Cities of the Future 2017-2018 rankings, published by the Financial Times FDI Magazine, Cartagena was chosen from a list of 481 cities around the continent as the city with the best strategy to attract investment from America.

- Registering a company in Cartagena usually takes around 14 days, less than half the 29.4 day average for Latin America & the Caribbean.
- The registration cost as a percentage of income per capita totals at around 7.6 percent, in sharp contrast to the region's 31 percent average.
- The Paid-In-Minimum Capital as a percentage of income per capita is zero percent, compared to the region's 2.8 percent.
- The number of days necessary to open a business total 9, on par with the region's 8.3 day average.
- All of this amounts to a more friendly business environment.

## **Best Prospects**

Opportunities for investment in Cartagena include:

Cartagena is the leader in petrochemicals and plastics production and exports in Colombia. It's Reficar refinery will allow Cartagena to expand the petrochemicals and plastics cluster with over US \$1.7 Billion in additional modernization and expansion plans by companies such as Propilco, Mexichem, Dow, Ajover, Biofilm, and Yara, among others. The objective is to reduce imports of raw chemicals like propylene, styrene, and its derivatives.

The metal-mechanic industry in Cartagena consists of 215 registered businesses, four of which number among the largest in the nation. The larger Bolívar department is also heavily invested in this industry, accounting for 68 percent of shipyard exports and 13 percent of metallurgical products in Colombia. The largest state-owned shipyard Cotecmar is operated from Cartagena. High I+D content sector. The following products are highlighted as part of the production chain: rods, iron and non-allow steel, iron and steel piles and profiles.

Growth in Cartagena's construction industry has been increasing steadily for the past 12 years, with an average annual increase of 25%. Construction of homes accounted for 70% the growth.

The tourism industry is rapidly expanding in Cartagena. 11 international hotel chains are established in the city. Between 2009 and 2016, the arrival of visitors by air increased almost three times, from 808,110 to 2,207,366 passengers. Among all the cities in Latin America, Cartagena ranks 7th in terms of the number of international conventions held there, even higher-ranked than the nation's capital. 90% of cruise ships visiting Colombia stop in Cartagena.

Cartagena's port is the fourth-most important in Latin America, rendering the port logistics sector a vital industry for the economy of the city. With a depth of 20.5 meters, capable of receiving new Panamax ships and Post-Panamax cargo ships, it is the hub of 93 percent of the country's shipborne cargo, more than 60% of the containerized foreign trade cargo in the country, more than 50% of foreign trade procedures, and the city boasts a variety of free zones, or areas with specific customs and tax regulations to promote business, in addition to industrial parks and storage infrastructure.

Bolívar has a great potential to develop renewable energy sources. The national government promotes the development of this sector. Law 171 Decree 2143, issued by the Ministry of Mines and Energy, promotes the production of alternative energy, and one of the benefits is VAT and tariff exemption on equipment, machinery, and necessary tools to develop renewable energy sources. Cartagena is in an Equatorial area that guarantees the optimal supply of solar radiation and wind all year round. Galerazamba, to the north of Cartagena, is the best place in Colombia where wind power can be generated, according to Instituto de Hidrología, Meteorología y Estudios Ambientales (Ideam) and its Winds and Wind Power Atlas of Colombia. Cartagena has a specific plan in place for climate change and is developing funding solutions to promote specific actions and investment initiatives through the 4Cs Plan -Climate Compatible and Competitive Cartagena- or within the framework thereof that allow achieving a resilient and committed city to the climate change by 2040.

### Challenges

While the ease of starting a business and dealing with construction permits makes opening a business in Cartagena an attractive prospect, the difficulty of registering property and paying taxes as compared to other cities in Colombia has led the World Bank Group to rank the city #18 on its ease of doing business metric.

Registering a property requires twelve steps as opposed to the seven-step average in Latin America & the Caribbean. However, these procedures usually span around a period of 33 days as opposed to the 63-day average and cost around 2.6% of the property value, well below the 6.1% average. As a result, registering a property in Cartagena can still be done with relative ease.

Paying taxes in Cartagena involves 16 payments per year, around half the average number of payments in Latin America & the Caribbean, and takes roughly 203 hours to complete, much less than the 361-area average. The total tax rate as a percentage of profit is substantially larger than the aver-age in Latin America & the Caribbean at

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71.9% compared to 47.7%. This disparity comes from labor taxes, labor contributions, and other taxes, as the profit tax is pretty much on par with the average for the area at 20.7%.

Overall, even in its weakest areas, Cartagena still consistently outperforms Caribbean and other Latin American cities according to the World Bank Group's metrics. Furthermore, there are a variety of other factors not considered in the analysis that are very important for running a business in Colombia such as initiating and maintaining positive business relationships.

# **Tips for Success**

U.S. companies should consider appointing a local representative to investigate marketing opportunities and establish sales networks. Success in Cartagena is very dependent on relationships. Building a network of potential customers through a local representative is the best way to enter the market. U.S. exporters are encouraged to contact AmCham Cartagena and the U.S. Commercial Service at the U.S. Embassy to obtain a market briefing and request assistance in arranging appointments during a business trip to Cartagena.

Identifying a legal partner early on will help with executing contracts and give the business a mild step up. Local legal representation gives you the best chance of success.

### Contact us today!

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## Web Resources:

U.S. Embassy Bogotá, Colombia

U.S. Colombia Trade Promotion Agreement

American Chamber of Commerce in Colombia

Colombia's Ministry of Commerce, Industry and Tourism

Colombia's Ministry of Foreign Relations

Colombia's Ministry of Mines and Energy

Colombia's Ministry of the Environment

Colombia's Ministry of Transport

Invest in Cartagena and Bolivar

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